Contractual governance of sustainability

Challenges and prospects

Maria Edith Lindholm Gausdal PhD, Assistant professor in private law and sustainability Centre for Private Governance (CEPRI) maria.edith.lindholm.gausdal@jur.ku.dk

KØBENHAVNS UNIVERSITET





Introduction

- 'Sustainability contract law' from ca. 2015 international research - scepticism
- Accelerated development over the last decade (UNGP's)
- > Corporate sustainability due diligence directive
- ➤ Recent contract practice and theory: Polarity but movements towards *alignment* between contract-internal and contract-external rule systems.
- ➤ No longer **if**, but **how**...

Sustainability clauses

Contract-externality

- Standards derived from conventions/treaties
- > Promotes public interests
- > Favours unspecified group
- Legality/penal sanctions/ prohibition/ control
- Legitimacy
- > Jurisdiction

Contract-internality

- Autonomy
- > Relativity
- Mutual optimization
- Catering to narrow transactional considerations:
- > Price time- location quality
- > Private law enforcement

If the clause fits...

"Environment

Businesses *should* (...) *support a precautionary approach* to environmental challenges, *take initiatives to promote* greater environmental responsibility, and *encourage* the development and deployment of environmentally friendly technologies"



Increased specification of standards

C029 - Forced Labour Convention, 1930 (No. 29) - translates to:

"Employment which confines the employee in unreasonable debt bondage, for example, *through fee-charging employment agencies* is prohibited."

"Supplier shall not use forced labour, and employees *shall be free to leave their employment* after reasonable notice as required by national law or contract. Employees *shall not be required to lodge deposits of money or identity papers* with their employer"



Don't mess with my brand...

"In case of non-fulfilment of the foregoing obligations, Company shall be entitled *to rescind the contract with immediate effect*.

In addition, the Contractor shall be *obliged to pay per infringement a* contractual penalty of 5% of the contract price but Euro 20,000 at a minimum which shall be used by Company for a humanitarian purpose beyond the enterprise of the Company.

By payment of the contractual penalty Company shall not be hampered to claim any damage exceeding the contractual penalty."

Gausdal (2021) chapter 4.



Towards alignment

- ➤ Reputational risk significant! Commercialisation and contractualisation of public interests...
- > Densely regulated society + trade is transnational
- ➤ Societal/service/goods complexity → Standardisation

'The Supplier shall *comply with the Business Principles of Alfa Laval*. The Supplier shall in relation to the Goods and supply of Goods comply with all applicable laws, rules and regulations, and any *industry and purchaser standards*, codes and requirements, relating but not limited to: *ISO 14001:2004 and ISO9001:2008 environmental and quality system standard...*"

Towards alignment

- Consideration for the commercial chain of transactions (network)
- Duties of good faith and cooperation
- Sustainability enforcement schemes interpreted as affirmations of the importance of the protected interest
- Regulatory requirements accepted unequivocally as objects for contractual regulation
- Sustainability clauses deemed equal to 'normal' commercial terms

Rt. 2002 1155 - SH 73/06 -SH V-23-16/ØL/ B-1219-17 - TfL 2012 294 Ø - UfR 2009.1598H - Dansk Byggeri v. Region Hovedstaden - Paranova (Retten i Jönköping)

Hansen/Gausdal (2023), Gausdal (2021)



Climate change clause 1

Climate Risk Co-operation

The parties agree and acknowledge that this Agreement is of significant commercial value to each of the parties and that *neither party should* bear the entire risk of a Climate Change Event occurring.

If a party's Disruption Liquidity Ratio is less than xx, the parties' finance directors shall discuss in good faith *an amendment to the payment terms* under this Agreement by a reasonable additional period (up to a maximum of xx days) *to assist each party to maintain an Operating Cash Flow sufficient to meet its Current Liabilities* and therefore avoid any Adverse Social Outcome, e.g. *the insolvency of a party, that could be caused by cash flow problems.*

The Chancery Lane Project, Iris' Clause



Climate change clause 2

- 3.2 To avoid an Adverse Climate Outcome from *wasted Embedded Carbon resulting from a Climate Change Event* the parties shall *collaborate to consider and implement solutions* to mitigate the Adverse Climate Outcome and either party may by written notice to the other party request that it:
 - (a) stops providing the affected [Products/ Services] during the Period of Disruption without terminating this Agreement;
 - (b) offers to sell the affected [Products/ Services] to other customers and provide a corresponding payment discount to the notifying party;

The Chancery Lane Project, Iris' Clause

Co2 – inherent difficulties?

"The purchase of carbon offsets, e.g. by planting forests abroad, will not reduce CO2 emissions in the municipality, but rather somewhere else in the world, and ...the municipality thus, by purchasing carbon offsets, performs a task that can only or essentially be considered to be of interest to citizens outside the municipality."

Co2- inherent difficulties

"...The court considers that an important characteristic of the imminent environmental damage .. is that every emission of CO2 and other greenhouse gases, anywhere in the world and caused in whatever manner, contributes to this damage and its increase.

However, ...that RDS *is not the only party responsible* for tackling dangerous climate change in the Netherlands and the Wadden region *does not absolve RDS of its individual partial responsibility."*



Key points

- ➤ The desired dual regulatory framework for sustainability (private governance) requires alignment between societal objectives and corporate consideration
- Significant regulatory differences exist between public regulation and commercial agreements
- Movements towards alignment in contract law and contractual practices can be traced
- Significant legal challenges of both public law and contract law nature

Thank you for the attention!

15

Sources

The Chancery Lane Project, Iris's Clause:

https://chancerylaneproject.org/climate-clauses/climate-risk-sharing-provisions/

Hansen/Gausdal, Implementering af bæredygtighedskrav i kommercielle aftaleforhold - kontraktretlige udfordringer og bevægelser mod tilpasning, Juristen, 2023 (kommende).

Gausdal, Soft Law Business as Usual? Fundamental labour standards in private and public commercial contracts, PhD Thesis, University of Copenhagen, 2021.

Gausdal, Breaching the Interpretative Wall between Private and Public Commercial Contracts, European Review of Contract Law, 2020.

Dansk Byggeri v. Region Hovedstaden:

https://klfu.naevneneshus.dk/afgoerelse/0c34dbc6-9ba6-4bb5-917d-a372beb37d76?highlight=dansk%20byggeri

Dom nr. 31081–14, 18 April 2018, Paranova Läkemedel v Jönköping, Kalmar and Östergötland Läns Landting.

Ankestyrelsens udtalelse af 6. marts 2020:

https://ast.dk/tilsynet/udtalelser/udtalelsesdatabase/udtalelse/0ce0c72a-91d7-4751-80c2-6379324acc69